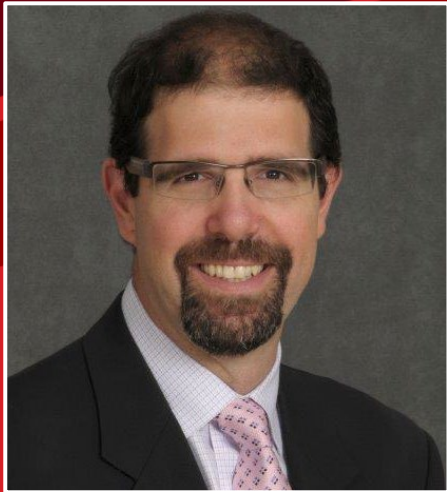




Stony Brook University

STONY BROOK MEDICINE TASK FORCE

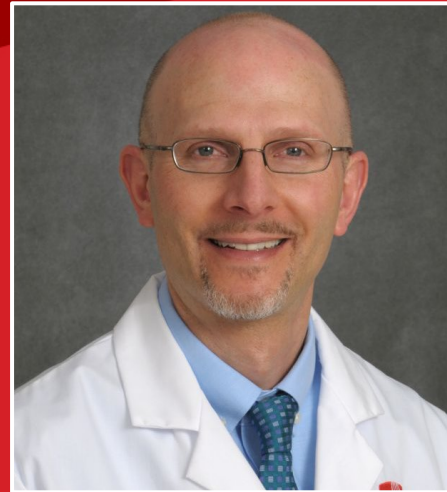
CO-CHAIR



Aaron Sasson, MD

Professor, Dept. of Surgery
Chief, Division of Surgical Oncology, SOM

CO-CHAIR



David Thanassi, PhD

Professor and Chair, Dept. of
Microbiology & Immunology, SOM

MODERATOR



Rose Martinelli

Vice President for Strategic
Initiatives

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STONY BROOK MEDICINE TASK FORCE MISSION

Achieving Financial Sustainability

INFORMATION

stonybrook.edu/financial-sustainability

CO-CHAIRS

David Thanassi

Aaron Sasson

SCHOOL OF DENTAL
MEDICINE

SCHOOL OF HEALTH
TECHNOLOGY &
MANAGEMENT

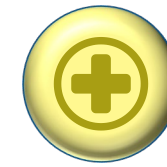
RENAISSANCE SCHOOL
OF MEDICINE

SCHOOL OF NURSING

SCHOOL OF SOCIAL
WELFARE

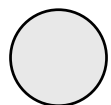
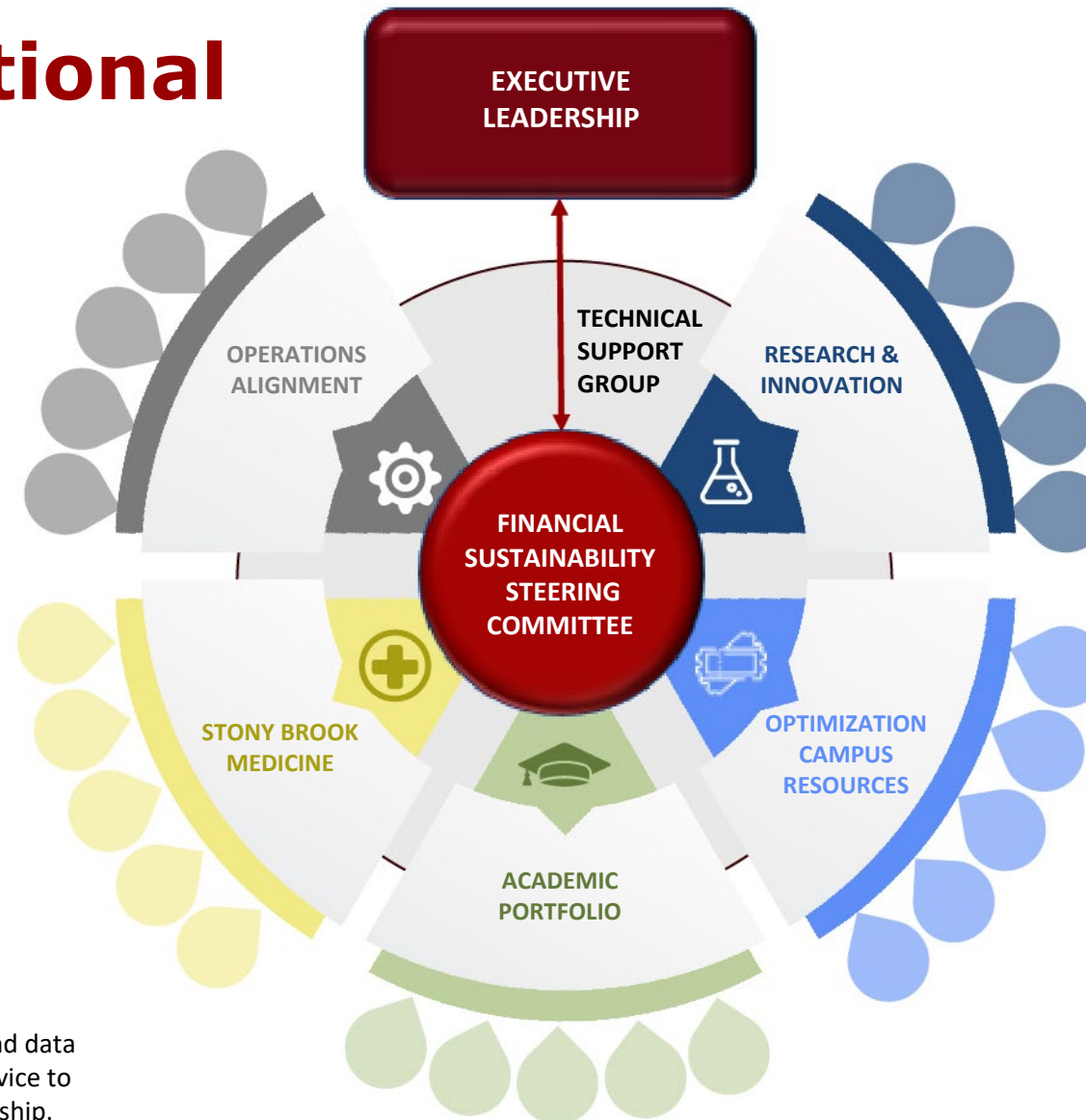
STONY BROOK
HOSPITALS AND
CLINICAL NETWORK

SBI Organizational Chart



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David Thanassi
Aaron Sasson



**TECHNICAL
SUPPORT
GROUP**

Staff members from finance, budget, IT, and data experts who will provide resources and advice to the task forces, working groups and leadership.



**PROJECT
MANAGEMENT
SUPPORT**

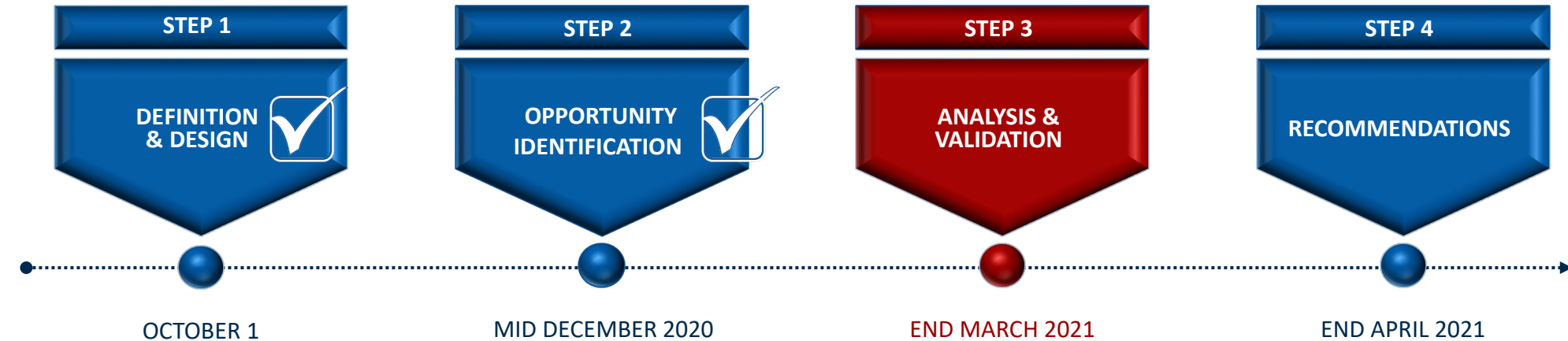
Each task force will have a project liaison to support coordination, note taking and other project activities.

Project Timeline



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INDIVIDUAL TASK FORCE RESPONSIBILITIES

1. Define and Finalize Scope
2. Form working groups as needed
3. Define information needs
4. Establish Project Plan

1. Engagement—listening sessions, surveys etc.
2. Group working sessions
3. Initial Opportunity Prioritization

1. Cost-Savings/Revenue enhancement
2. Cost/Benefit Analysis
3. Risk Assessment
4. Final Opportunity Prioritization

1. Desired Actions
2. Implementation Timeline
3. Metrics
4. Project Plan

While this process will ultimately deliver strategic recommendations to improve our financial position in the long term, it allows for short-term opportunities to be implemented more quickly

ONGOING TASK FORCE COORDINATION WITH FINANCIAL SUSTAINABILITY STEERING COMMITTEE

1. Ensuring Strategic Alignment
2. Leveraging Collaboration Opportunities
3. Coordinating Support from Technical Support Group
4. Providing Regular Updates to SBU Community on Status

Scope

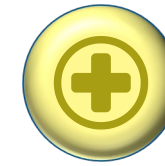


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Aaron Sasson

- Organizational structure of Stony Brook Medicine, the Health Sciences, and Stony Brook University Hospital and network of affiliated hospitals
- Provide recommendations relevant to decision making and strategic planning of Stony Brook Medicine, the Health Sciences, Stony Brook University Hospital and network of affiliated hospitals
- Funds flow optimization to support the research, clinical and educational missions of Stony Brook Medicine
- Research support and development within the five Health Sciences schools and across the University (Research & Innovation Task Force)
- Educational mission and programs of Stony Brook Medicine (Academic Portfolio Task Force)

Who Is Involved – TF Members



STONY BROOK
MEDICINE

David Thanassi
Aaron Sasson

Co-Chairs

- **David Thanassi, PhD**
Professor and Chair,
Dept. of Microbiology &
Immunology, SOM
- **Aaron Sasson, MD**
Professor,
Dept. of Surgery
Chief, Division of Surgical
Oncology, SOM

Administrative Support

- **Shaneen Washington, MS**
Executive Assistant, SOM

Members

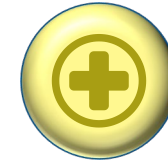
- **Michelle Ballan, PhD** Professor and Assoc. Dean for Research, SSW
- **Patricia Bruckenthal, PhD, APRN-BC, FAAN** Assoc. Dean for Research and Innovation, SON
- **Evan Jones, MD** Chair, Dept. of Dermatology, SOM
- **Lisa Kayser, MS, PAC** Director of Pre-Clinical Education, SHTM
- **David Lam, MD, DDS, PhD** Chair, Dept. of Oral and Maxillofacial Surgery, SDM
- **Eric Lamberg, EdD, PT, Cped** Dept. of Physical Therapy, Associate Dean, SHTM
- **Joshua Miller, MD, MPH** Dept. of Endocrinology and Metabolism; Asst Dean for Clinical Integration, SOM
- **Susmita Pati, MD, MPH** Division Chief, Dept. of Pediatrics, SOM
- **Memming Park, PhD** Dept. of Neurobiology and Behavior, SOM
- **Maryanne Reinhardt** Chief Financial Officer, FSA
- **John Riley, MBA** Assoc. Vice President, Health Sciences; Vice Dean, Administration and Finance, SOM
- **Carolyn Santora, MS, RN** Chief, Regulatory Affairs; Chief Nursing Officer, SBUH
- **Jessica Seeliger, PhD** Dept. of Pharmacological Sciences, SOM
- **Ally Silver, FACHE, MPH** Assoc. Director Operations, Surgery, SBUH
- **Sherilyn Towne, MS** Assistant Dean for Administration and Finance; Lecturer, SON
- **Stella Tsirka, PhD** Dept. of Pharmacological Sciences; Vice Dean for Faculty Affairs, SOM
- **Stephen Walker, PhD** Dept. of Oral Biology and Pathology; Director of Research Compliance, SDM
- **Kelly Warren, PhD** Dept. of Physician Assistant Studies, SHTM
- **Thomas White, PhD** Dept. of Physiology and Biophysics, SOM



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Who Is Involved — ACC Consultants



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To assist the Task Force, an outside review of Stony Brook Medicine was commissioned from the Academic Advisory Council (AAC)

AAC Consultants:

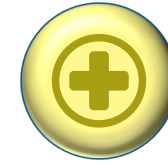
- **Arthur Rubenstein**, Professor of Medicine, former Dean and EVP, Perelman School of Medicine, University of Pennsylvania
- **Tom Lawley**, Professor of Dermatology, former Dean, Emory School of Medicine
- **Phil Pizzo**, Professor of Microbiology and Immunology, former Dean, Stanford School of Medicine



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What We Have Learned



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Aaron Sasson

1. We have a strong, vibrant and diverse health sciences enterprise that is committed to excellence in research, education and clinical care.
2. There are many opportunities for growth, and these must include all the health sciences schools.
3. Governance considerations for SBM should be done with the intent of maximizing the strategic missions of all the health sciences schools.
4. The clinical presence and growth of Stony Brook in the region (clinically integrated network) is vital to our mission.
5. The research and educational missions of SBM must be evaluated for improved support and the development of new opportunities.

Opportunities



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Aaron Sasson

- SBM governance and communication
- Hospital funds flow and resource allocation
- Expand clinical practice and billing to all the health sciences schools
- Improve resources and support across the SBM professional schools
- Increase and incentivize faculty research productivity
- Expand training and clinical rotation opportunities within SBUH and affiliates
- Funding for basic science departments and faculty
- Policies and expectations in SBM professional schools
- Build cross-campus collaborations and integration

What's Next? Working Groups



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David Thanassi
Aaron Sasson

Expanded Clinical Enterprise

Ensure all health sciences schools have access to clinical practice activities and billing through the clinical practice platform

Co-Chairs

Lisa Layton, CPMP Controller

Spencer Busia, Assistant Dean, Dental School

Expanded Training and Clinical Rotation Opportunities

Explore how to expand training and clinical rotation opportunities for members of the health sciences schools at SBUH and affiliates

Co-Chairs

John Riley, AVP Health Sciences, Vice Dean, Administration and Finance

Carolyn Santora, Chief of Regulatory Affairs, Chief Nursing Officer



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Additional Working Groups



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Improve Resources and Support Across the SBM Professional Schools

Investigate infrastructure and support needs and how best to distribute resources and share costs among the different health sciences schools; expand philanthropic support for all SBM schools and programs

Co-Chairs: TBD

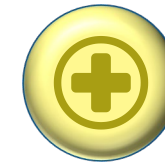
Understand SBM Funds Flow and Resource Allocation

Examine current CPMP structure and review possible changes to optimize utilization and distribution of funds to support the clinical, research and academic missions of SBM; examine and review distribution of state salaries for clinical faculty

Support in funds flow analysis will be provided

Co-Chairs: TBD

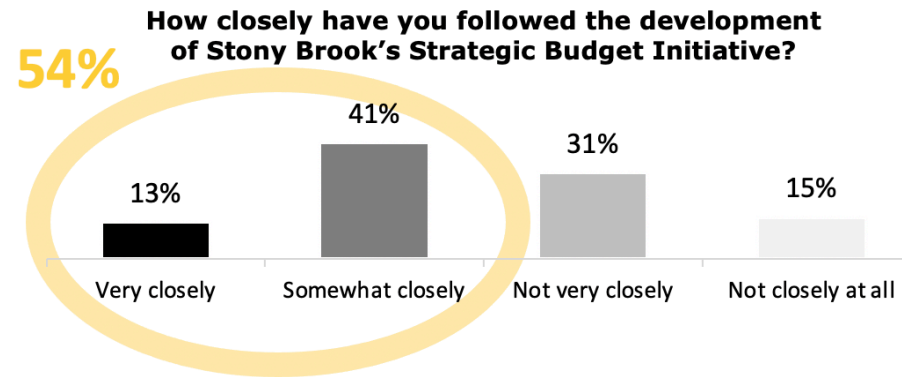
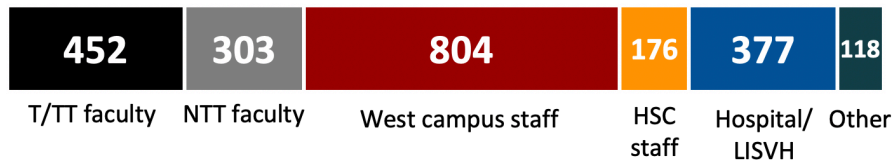
Survey Update



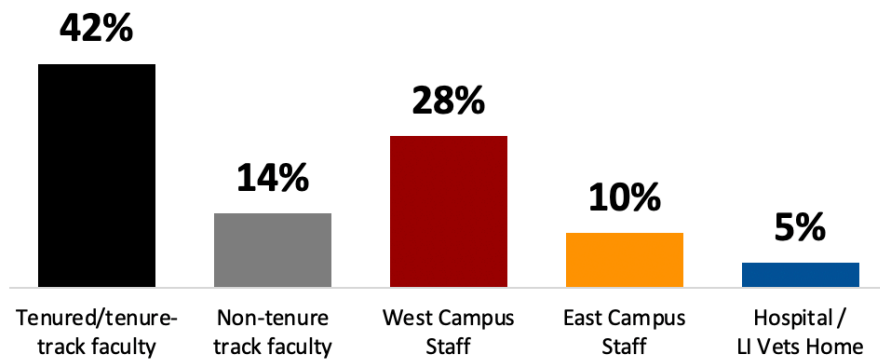
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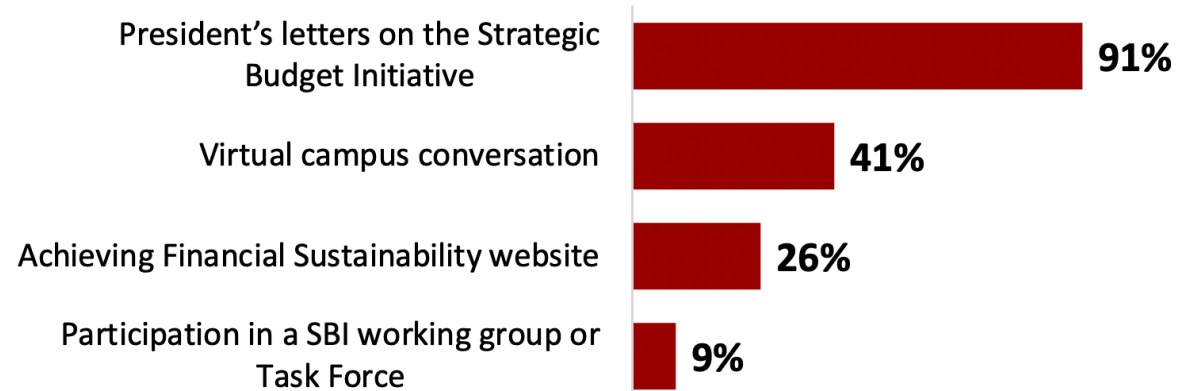
2,230 Respondents



Overall Response Rate: 13%



How are you getting information about SBU's budget?



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Q&A

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